Key Financial Data for the Past 11 Years

(Unit: million yen)

	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Performance Indicators											
Net Sales	431,477	464,405	448,381	481,439	500,451	465,946	432,568	486,579	516,954	523,715	**550,180**
Operating Profit	19,305	26,821	30,225	29,893	30,052	24,607	24,194	22,198	7,539	18,189	**21,744**
Ordinary profit	20,600	24,526	26,252	29,533	31,084	23,475	24,030	22,928	8,859	19,033	**19,785**
Profit attributable to owners of parent	9,645	15,533	19,520	18,012	20,560	7,476	3,366	16,759	7,203	9,939	**12,375**
Net Sales by Segment											
Aluminum Ingot and Chemicals Business	114,339	109,844	101,840	111,100	117,008	102,833	91,181	127,633	155,981	155,842	**165,499**
Aluminum Sheet and Extrusions Business	82,823	103,340	98,165	106,955	107,835	101,193	97,850	113,876	107,399	94,786	**103,555**
Fabricated Products and Others Business	138,088	149,220	154,684	169,019	180,259	172,975	157,297	153,415	153,167	167,793	**172,249**
Aluminum Foil, Powder and Paste Business	96,227	102,001	93,692	94,365	95,349	88,945	86,240	91,655	100,407	105,294	**108,877**
Operating Profit by Segment											
Aluminum Ingot and Chemicals Business	6,069	9,138	10,126	8,954	9,616	10,902	9,614	13,021	10,201	11,826	**11,542**
Aluminum Sheet and Extrusions Business	4,230	3,058	7,775	9,767	7,152	3,556	5,950	7,518	△541	2,301	**5,555**
Fabricated Products and Others Business	7,704	10,958	10,245	9,783	11,681	10,440	8,892	3,776	59	2,631	**3,173**
Aluminum Foil, Powder and Paste Business	4,183	6,829	5,478	4,856	5,114	3,074	3,311	1,570	1,518	5,634	**5,460**
Elimination or corporate	△2,881	△3,162	△3,399	△3,467	△3,511	△3,365	△3,573	△3,687	△3,698	△4,203	**△3,986**
Financial Position											
Total assets	457,277	452,194	448,623	467,199	481,303	470,004	506,955	532,601	526,201	544,095	**544,307**
Balance of interest-bearing debt	188,990	182,207	149,835	139,997	139,570	132,622	146,229	155,406	163,570	156,091	**168,828**
Net assets	137,385	144,419	173,624	189,322	202,735	201,198	207,104	220,907	220,758	238,997	**250,481**
Non-controlling interests	15,963	14,235	13,971	15,365	14,881	14,923	16,392	17,818	15,283	16,837	**17,350**
Cash Flows, Capital Investment, etc.											
Cash flows from operating activities	11,780	37,770	36,488	25,868	34,644	48,676	41,942	1,487	695	38,041	**12,059**
Cash flows from investing activities	△7,119	△19,419	△11,887	△14,948	△22,777	△29,684	△25,674	△18,021	△15,123	△23,931	**△19,107**
Cash flows from financing activities	△17,581	△10,708	△24,432	△17,040	△8,904	△15,745	8,194	△626	85	△11,049	**6,243**
Depreciation	16,406	16,356	16,602	17,126	17,294	18,694	19,157	20,063	19,732	20,525	**20,899**
Capital expenditures	15,869	18,861	19,908	21,077	29,926	29,979	25,933	23,222	18,253	23,900	**21,373**
Research and development expenses	4,495	4,794	4,939	5,177	5,447	5,867	5,935	6,443	6,391	6,260	**5,856**
Other Indicators											
Ratio of operating profit to net sales	4.5	5.8	6.7	6.2	6.0	5.3	5.6	4.6	1.5	3.5	**4.0**
Equity ratio	26.6	28.8	35.6	37.2	39.0	39.6	37.6	38.1	39.0	40.8	**42.8**
D/E ratio	1.6	1.4	0.9	0.8	0.7	0.7	0.8	0.8	0.8	0.7	**0.7**
ROE (Return on Equity)	8.3	12.3	13.5	10.8	11.4	4.0	1.8	8.5	3.5	4.6	**5.4**
ROIC*1	—	—	—	—	—	—	(Reference value) 6.9	(Reference value) 6.5	(Reference value) 2.5	(Reference value) 4.9	**5.1**
ROCE*1	8.2	9.0	9.6	10.7	10.8	8.0	8.4	8.7	3.2	6.0	**—**
Profit per share	177.35	285.62	345.79	290.88	332.03	120.73	54.37	270.77	116.33	160.47	**200.01**
Dividend per share	50.0	60.0	80.0	80.0	90.0	90.0	65.0	85.0	50.0	50.0	**70.0**
Total payout ratio	28.2	21.00	23.1	27.5	27.1	74.6	119.6	31.4	43.0	34.3	**35.0**
Number of shares issued (thousand shares)*2	545,126	545,126	619,938	619,938	619,938	619,938	61,994	61,994	61,994	61,994	**61,994**
Number of employees	13,335	12,961	13,126	12,855	13,316	13,611	13,162	12,750	12,633	12,489	**12,318**

*1 We have replaced the previously used ROCE (Return on Capital Employed) with ROIC (Return on Invested Capital) starting in FY2024.

*2 On October 1, 2020, we conducted a one-for-ten reverse stock split. Accordingly, the impact of the reverse stock split was considered when calculating the dividend per share for FY2019 (fiscal year ended March 2020) and before.