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Securities Code: 5703

June 2, 2022

To our shareholders:

Ichiro Okamoto President and CEO **Nippon Light Metal Holdings Company, Ltd.** 1-1-13 Shimbashi, Minato-ku, Tokyo

Notice of the 10th Annual General Meeting of Shareholders

You are hereby notified of the 10th Annual General Meeting of Shareholders of Nippon Light Metal Holdings Company, Ltd. (the "Company"), which will be held as per the attached details.

If you are unable to attend the Meeting in person, you may exercise your voting rights by either of the following ways. Please review the attached Reference Documents for General Meeting of Shareholders, and exercise your voting rights accordingly.

[Voting by Mail]

Please indicate your approval or disapproval of each proposal in the enclosed voting form and then return the form to the Company by mail so that your vote is received by 5:30 p.m., on Thursday, June 23, 2022 (JST).

[Voting via the Internet, etc.]

Please read "Guide for Voting via the Internet, etc." (Japanese language only), access the website (https://www.web54.net) that the Company has specifically designated for voting, and follow the on-screen instructions to input your approval or disapproval of each proposal by 5:30 p.m., on Thursday, June 23, 2022 (JST).

Disclosure via the Internet

Of documents to be attached to this Notice, the below documents are posted on the website of the Company in accordance with laws and regulations and the provision of the Company's Articles of Incorporation. Therefore, they are not included in the materials attached to this Notice.

(i) Notes to the Consolidated Financial Statements (ii) Notes to the Non-consolidated Financial Statements

The Website of the Company https://www.nikkeikinholdings.co.jp

Consequently, the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Accounting Auditor and Auditors are comprised of each document attached to this Notice of the Meeting as well as the Notes to the Consolidated Financial Statements and Notes to the Non-consolidated Financial Statements posted on the Company's website mentioned above.

In the event that amendments are made to the Reference Documents for General Meeting of Shareholders, the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements, the Company will post them on the website mentioned above.

- 1. Date and Time: Friday, June 24, 2022, at 10:00 a.m. (Reception scheduled to open at 9:00 a.m.) (JST)
- **2. Venue:** 1-2-6 Shimbashi, Minato-ku, Tokyo

"La Rose," 5th floor, Dai-ichi Hotel Tokyo

3. Purpose of the Meeting

Matters to be reported:

- 1. Business Report and Consolidated Financial Statements for the 10th fiscal year (from April 1, 2021 to March 31, 2022), and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Board of Auditors
- 2. Non-consolidated Financial Statements for the 10th fiscal year (from April 1, 2021 to March 31, 2022)

Matters to be resolved:

Proposal No. 1 Appropriation of Surplus

Proposal No. 2 Partial Amendment to the Articles of Incorporation

Proposal No. 3: Election of 14 Directors
Proposal No. 4 Election of One Auditor

4. Matters Concerning Excise of Voting Rights

- (1) If you exercise your voting rights by proxy, you must appoint one of the shareholders holding voting rights as the proxy, and have your proxy submit a written document certifying the authority of proxy.
- (2) If you do not indicate your approval or disapproval of each proposal on the voting form, we will assume that you have voted in favor of the proposal.
- (3) If you exercise your voting rights via the Internet, etc. multiple times, only the last vote exercised will be treated as valid.
- (4) If you exercise your voting rights by mail and also place your vote via the Internet, etc., whichever we received last will be treated as valid. If we receive both on the same day, we will treat only your vote placed via the Internet, etc. as valid.
- If you attend the meeting in person, please submit the enclosed voting form at the reception.
- This Notice has been disclosed on the Company's website (https://www.nikkeikinholdings.co.jp) prior to the mailing of it, to ensure that information is furnished in a timely manner.
- No souvenir gifts will be provided to shareholders who attend the General Meeting of Shareholders in person. We thank you for your kind understanding.

Regarding measures to prevent the spread of the novel coronavirus (COVID-19)

Prioritizing the health and safety of all shareholders, the Company plans to implement the following measures for the General Meeting of Shareholders of the Company in order to prevent infection and the spread of the novel coronavirus (COVID-19).

We ask that you consider exercising your voting rights beforehand either by mail or via the Internet, etc., and that you refrain from visiting the venue for the General Meeting of Shareholders on the day if at all possible.

- In order to maintain social distance, the number of seats that will be prepared will be limited so that a wide space can be kept between the seats in the venue. It is possible that you may be refused entry even if you come to the venue in person.
- Before entering the venue, we will measure the body temperature of all shareholders by thermography. If you are seen to be unwell, you may be refused entry into the venue.
- When coming to the venue, please bring and wear a mask and sanitize your fingers and hands using disinfectant placed near the venue reception. If you refuse to cooperate with these measures, you may be refused entry into the venue.
- Officers and organizing staff members who will appear at the General Meeting of Shareholders shall wear a mask.

In the event that circumstances require significant changes to the operation of the meeting, notification will be provided on the Company's website (https://www.nikkeikinholdings.co.jp).

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

With regard to distributing profits, the Company has a basic policy to pay dividends to its shareholders, while strengthening its financial structure and managerial foundation, and comprehensively considering consolidated performance, etc. from a mid-to-long-term standpoint.

The Company has given consideration to the business performance of the fiscal year and future business development, etc., and it proposes to pay year-end dividends for this fiscal year of ¥45 per common share of the Company as follows:

Accordingly, upon adding interim dividends (¥40 per share), the dividend of surplus for the current fiscal year will be ¥85 per share, which is ¥20 higher than the previous fiscal year (¥65 per share).

Year-end dividends

- (1) Type of dividend property
 To be paid in cash.
- (2) Allotment of dividend property and their aggregate amount ¥45 per common share of the Company Total dividends: ¥2,786,014,125
- (3) Effective date of dividends of surplus June 27, 2022

Proposal No. 2 Partial Amendment to the Articles of Incorporation

1. Reasons for the amendments

Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing materials for the general meeting of shareholders in electronic format.

- (1) Article 17 (i) of the proposed amendment stipulates that information contained within the Reference Documents and other materials for general meetings of shareholders shall be provided by electronic means.
- (2) Article 17 (ii) of the proposed amendment establishes the scope of materials to be delivered to shareholders who have requested hardcopies of such.
- (3) The provision on internet disclosure and deemed provision of the Reference Documents and other materials for the general meeting of shareholders (Article 17 of the current Articles of Incorporation) will become unnecessary and shall be deleted.
- (4) Accompanying the aforementioned establishment and deletion of provisions, supplementary provisions regarding the effective date, etc. will be established.

2. Details of the amendments

The amendment proposal for the current Articles of Incorporation is as follows:

(Underlined text indicates changes)

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Current Articles of Incorporation	Proposed amendments
(Disclosure on Internet and Deemed Provision of Reference	(Deleted)
Documents for General Meetings of Shareholders and Other	
Materials)	
Article 17	
When the Company convenes a general meeting of	
shareholders, if it discloses information that is to be stated or	
presented in the Reference Documents for the general meeting	
of shareholders, business report, financial statements and	
consolidated financial statements through the internet in	
accordance with the provisions prescribed by the Ministry of	
Justice Order, it may be deemed that the Company has	
provided this information to shareholders.	
(Newly established)	(Measures to Provide Information in Electronic Format)
	Article 17
	(i) The Company shall electronically provide information
	contained in the Reference Documents and other materials
	for the general meeting of shareholders in convening the
	general meeting of shareholders.
	(ii) Among information to be provided electronically, the
	Company reserves the right to exclude, in whole or in part,
	any or all of the information set forth by the Ordinance of
	the Ministry of Justice in the hardcopies to be delivered to
	shareholders who have requested delivery of hardcopies of
	materials by the record date for voting rights.

Current Articles of Incorporation	Proposed amendments
(Newly established)	Supplementary Provisions
	1. The deletion of Article 17 (Disclosure on Internet and
	Deemed Provision of Reference Documents for General
	Meetings of Shareholders and Other Materials) of the current
	Articles of Incorporation and the establishment of Article 17
	(Measures to Provide Information in Electronic Format) of
	the proposed amendments shall take effect as of September
	<u>1, 2022.</u>
	2. Notwithstanding the provisions in the preceding paragraph,
	the current Article 17 in the Articles of Incorporation shall
	have effect for a General Meeting of Shareholders whose
	date is before the end of February 2023.
	3. These Supplementary Provisions shall be deleted on March
	1, 2023 or three months have elapsed from the date of the
	General Shareholders' Meeting in the preceding paragraph,
	whichever is later.

Proposal No. 3: Election of 14 Directors

At the conclusion of this Annual General Meeting of Shareholders, the terms of office of all 14 Directors will expire. Therefore, the Company proposes the election of 14 Directors.

The candidates for Director are as follows:

Candidate No.	Name Current position and responsibility in the Company		Candidate attributes
1	Ichiro Okamoto	President and CEO	Reelection
2	Toshihide Murakami	Director Assistant to President, Head of Central Product Safety & Quality Assurance Administration Dept.	Reelection
3	Yasunori Okamoto	Director Assistant to President and Head of Personnel, General Affairs and Accounting & Finance Administration Dept.	Reelection
4	Kaoru Kusumoto	Director In charge of Toyo Aluminium Business Group	Reelection
5	Toshikazu Tanaka	Director In charge of the Nippon Fruehauf business of Nippon Light Metal Business Group	Reelection
6	Masahito Saotome	Director In charge of the Rolled Products business of Nippon Light Metal Business Group and purchasing in Personnel, General Affairs and Accounting & Finance Administration Dept. of the Company	Reelection
7	Toshihiro Matsuba	Director Head of Technology & Development Administration Dept. and in charge of the Chemicals business of Nippon Light Metal Business Group of the Company	Reelection
8	Shuichi Asakuno	Director In charge of the Metals & Industrial Parts businesses of Nippon Light Metal Business Group and the Nikkei MC Aluminium business of Nippon Light Metal Business Group	Reelection
9	Hiroyuki Matsudaira	Officer Head of Central Planning Office	New election
10	Masato Ono	Director	Reelection Outside Independent
11	Ryoichi Hayashi	Director	Reelection Outside Independent
12	Toshihito Hayano	Director	Reelection Outside Independent
13	Keiko Tsuchiya	Director	Reelection Outside Independent
14	Tatsuya Tanaka	Director	Reelection Outside Independent

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company Significant concurrent positions outside the Company		Number of the Company's shares owned Relationship of special interest in the Company
1	Ichiro Okamoto (June 12, 1956) Reelection Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%)	_	Joined Nippon Light Metal Company, Ltd. Officer of Nippon Light Metal Company, Ltd. Director and Executive Officer of Nippon Light Metal Company, Ltd. Senior Executive Officer of Nippon Light Metal Company, Ltd. Director, Head of Technology & Development Administration Dept. and Head of Central Product Safety & Quality Assurance Administration Dept. of the Company Manager of the Rolled Products business of Nippon Light Metal Business Group of the Company President and CEO of Nippon Light Metal Company, Ltd. (current position) In charge of the Chemicals business of Nippon Light Metal Business Group of the Company President and CEO of the Company (current position) In charge of CSR & Auditing Administration Dept. of the Company oncurrent positions outside the Company, Ltd.	1) 25,517 shares 2) None

[Reasons for nomination as candidate for Director]

Ichiro Okamoto has contributed to new product development processes, etc. as the person responsible for the Technology & Development functions for many years. He has gained broad experiences and insight while taking responsibility for the Company's core businesses, namely the Rolled Products and Chemicals businesses. He has served as President and CEO of the Company since June 2015. He possesses a wealth of experience and broad understanding as a senior corporate manager for many years, is strengthening initiatives to social issues through business, and is exercising strong leadership to sustainably improve the corporate value of the Company group (the "Group"). Consequently, the Company proposes his reelection as Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company Significant concurrent positions outside the Company		1) Number of the Company's shares owned 2) Relationship of special interest in the Company
		Apr. 1980 June 2007	Joined Nippon Light Metal Company, Ltd. Officer of Nippon Light Metal Company, Ltd.	
		June 2011	Executive Officer of Nippon Light Metal Company, Ltd.	
		June 2012	Director of Nippon Light Metal Company, Ltd. (current position)	
		Oct. 2012	Director of the Company (current position)	
		Oct. 2012	In charge of NPS of the Company	
	Toshihide Murakami (September 16, 1956) Reelection	June 2013	Head of Technology & Development Administration Dept. and in charge of the Capacitor Foil business of Nippon Light Metal Business Group of the Company	
	Attendance at the Board of Directors' meeting for fiscal	June 2014	Senior Executive Officer of Nippon Light Metal Company, Ltd.	1) 15,476 shares 2) None
2	year 2021 13/13 (100%)	Oct. 2014	Head of Central Product Safety & Quality Assurance Administration Dept. of the Company (current position)	
		June 2018	Assistant to President of the Company (current position)	
		June 2020	Director and Executive Vice President of Nippon Light Metal Company, Ltd. (current position)	
		Significant co	oncurrent positions outside the Company	
			Executive Vice President of Nippon Light Metal	
	[Reasons for nomination as cand	Company, Lt		

[Reasons for nomination as candidate for Director]

Toshihide Murakami possesses a wealth of experiences in the Technology & Manufacturing functions, demonstrates his leadership toward the Group's companies in such areas as product development and quality assurance, and contributes to the management of the Group as Director of the Company. In addition, from June 2018, he has worked as an Assistant to the President. Consequently, the Company judges his experiences and insight gained through the above to be indispensable to the management of the Group, and proposes his reelection as Director.

Candidate No.	Name (Date of birth)		nmary, position and responsibility in the Company ant concurrent positions outside the Company	1) Number of the Company's shares owned 2) Relationship of special interest in the Company		
3	Yasunori Okamoto (April 7, 1957) Reelection Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%)	Director and Company, Lt	Joined Nippon Light Metal Company, Ltd. Officer of Nippon Light Metal Company, Ltd. Executive Officer of Nippon Light Metal Company, Ltd. Officer, Head of Central Planning Office of the Company Director and Head of Personnel, General Affairs and Accounting & Finance Administration Dept. of the Company Director of Nippon Light Metal Company, Ltd. (current position) Senior Executive Officer of Nippon Light Metal Company, Ltd. Assistant to President of the Company (current position) Director and Executive Vice President of Nippon Light Metal Company, Ltd. (current position) oncurrent positions outside the Company Executive Vice President of Nippon Light Metal d., Director of Toyo Aluminium K.K., and Outside amai Steamship Co., Ltd.	1) 14,715 shares 2) None		
	[Reasons for nomination as candidate for Director] Yasunori Okamoto possesses a wealth of experiences in broad areas such as finance, strategic planning, personne purchasing, and is currently overseeing personnel, general affairs and accounting departments contributing to the management of the Group as Director of the Company. In addition, from June 2018, he has worked as an Assistant of the Group as Director of the Company.					
	the President. Consequently, the	Company judge	es his experiences and insight gained through the abound proposes his reelection as Director.			

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company ant concurrent positions outside the Company	1) Number of the Company's shares owned 2) Relationship of special interest in the Company
		Apr. 1978	Joined Toyo Aluminium K.K. (Merged with Nippon Light Metal Company, Ltd. in October 1999)	
	Kaoru Kusumoto	June 2010	Executive Officer, in charge of Accounting Dept., Head of Accounting Dept., Head in charge of Planning Dept. and Overseas Business Administration Office of Toyo Aluminium K.K.	
	(July 22, 1955) Reelection Attendance at the Board of Directors' meeting for fiscal	June 2016	Managing Executive Officer, Deputy Overseer of Raw Materials Dept., Planning Dept. of Planning Division, and Accounting Dept. of Planning Division of Toyo Aluminium K.K.	1) 3,149 shares 2) None
4	year 2021 13/13 (100%)	June 2019	Senior Managing Executive Officer, Overseeing Planning Division and Raw Materials Dept. of Toyo Aluminium K.K.	
		June 2020	Director, in charge of Toyo Aluminium Business Group of the Company, President of Toyo Aluminium K.K. (current position)	
		_	oncurrent positions outside the Company Γογο Aluminium K.K.	
	-	alth of experier	or] ices over a broad area, including purchasing, planningstrated his leadership as President of Toyo Alumini	

Kaoru Kusumoto possesses a wealth of experiences over a broad area, including purchasing, planning, accounting and overseas businesses. Since June 2020, he demonstrated his leadership as President of Toyo Aluminium K.K., where he has made a significant contribution to the company's growth. In addition, as Director of the Company, he has contributed to the management of the Group. Consequently, the Company judges his experiences and insight gained through the above to be indispensable to the management of the Group, and proposes his reelection as Director.

Candidate No.	Name (Date of birth)		nmary, position and responsibility in the Company cant concurrent positions outside the Company	1) Number of the Company's shares owned 2) Relationship of special interest in the Company
5	Toshikazu Tanaka (September 21, 1961) Reelection Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%)	_		1) 9,772 shares 2) Refer to Note 1
	-	ses a wealth of experiences in such areas as accounting, finance, and plann particularly in the management of group companies, and as a director of the		

Toshikazu Tanaka possesses a wealth of experiences in such areas as accounting, finance, and planning. He demonstrates leadership particularly in the management of group companies, and as a director of the Company contributes to the overall management of the Group. In addition, since last June, he has been engaged in improving the Company's profitability as the President and Representative Director of Nippon Fruehauf Company, Ltd. in a difficult business environment. The Company judges his experiences and insight gained through the above to be indispensable to the management of the Group, and proposes his reelection as Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company Significant concurrent positions outside the Company		Number of the Company's shares owned Relationship of special interest in the Company
		Apr. 1985 June 2004 Apr. 2011	Joined Nippon Light Metal Company, Ltd. Head of Administration Department of the Chemicals Div. of Nippon Light Metal Company, Ltd. Head of Group Overseas Operation Support	
		Apr. 2015	Office of Nippon Light Metal Company, Ltd. Head of Metal & Alloy Div. and Shaped Parts Div. of Nippon Light Metal Company, Ltd.	
	Masahito Saotome	June 2015 June 2018	Officer of Nippon Light Metal Company, Ltd. Operating Officer of Nippon Light Metal Company, Ltd. (current position)	
	(January 2, 1963) Reelection Attendance at the Board of Directors' meeting for fiscal year 2021	June 2018	Officer of the Company, in charge of the Metals & Industrial Parts businesses of Nippon Light Metal Business Group and the Nikkei MC Aluminium business of Nippon Light Metal Business Group	1) 3,342 shares 2) None
6	13/13 (100%)	June 2019	Director, in charge of the Rolled Products business of Nippon Light Metal Business Group of the Company Director of Nippon Light Metal Company, Ltd. (current position)	
		June 2021	In charge of Personnel, General Affairs and Accounting & Finance Administration Dept. of the Company (current position)	
		-	oncurrent positions outside the Company cutive Officer of Nippon Light Metal Company,	

Masahito Saotome possesses a wealth of experiences in such areas as accounting, planning and overseas businesses. He is currently demonstrating his leadership as the person responsible for the Rolled Products Div. In addition, since June 2019 he has contributed to the management of the Group as Director of the Company. Consequently, the Company judges his experiences and insight gained through the above to be indispensable to the management of the Group, and proposes his reelection as Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company Significant concurrent positions outside the Company		Number of the Company's shares owned Relationship of special interest in the Company
	Toshihiro Matsuba (October 13, 1962) Reelection Attendance at the Board of	Apr. 1985 July 2004 Sept. 2006 Jan. 2009 June 2013	Joined Nikkei Kako Co., Ltd. (Merged with Nippon Light Metal Company, Ltd. in April 1989) Head of Shimizu Plant Technology Department of Nippon Light Metal Company, Ltd. Head of Shimizu Plant Development Department of Nippon Light Metal Company, Ltd. Head of Overseas Operations Department of the Chemicals Div. of Nippon Light Metal Company, Ltd. Head of Administration Department of the Chemicals Div. of Nippon Light Metal Company, Ltd. Head of Administration Department of the Chemicals Div. of Nippon Light Metal Company, Ltd.	in the Company 1) 2,603 shares
7	Directors' meeting for fiscal year 2021 10/10 (100%) Refer to Note 2	Director, Exe	Head of Shimizu Plant of Nippon Light Metal Company, Ltd. Officer, Head of Chemicals Div. of Nippon Light Metal Company, Ltd. Director, Head of Technology & Development Administration Dept., in charge of the Chemicals business and the Nippon Light Metal Business Group of the Company Managing Director and Executive Officer of Nippon Light Metal Company, Ltd. (current position) oncurrent positions outside the Company cutive Officer of Nippon Light Metal Company, side Director of Tamai Steamship Co., Ltd.	2) None

Toshihiro Matsuba possesses a wealth of experience in manufacturing, development, administration, and overseas business in the chemicals business, as well as high level insights into global business activities. Since last June, he has demonstrated his leadership in the development of new products and technologies as the Technology & Development Administration Supervisor, and has also contributed to the management of the entire Company group as a Director of the Company. The Company judges his experiences and insight gained through the above to be indispensable to the management of the Group, and proposes his reelection as Director.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company Significant concurrent positions outside the Company		1) Number of the Company's shares owned 2) Relationship of special interest in the Company		
8	Shuichi Asakuno (October 31, 1964) Reelection Attendance at the Board of Directors' meeting for fiscal year 2021 10/10 (100%) Refer to Note 2	Director, Exe Ltd., and Out	Joined Nippon Light Metal Company, Ltd. President and Representative Director of AMALGAMATED ALUMINIUM AND ALLOYS SDN BHD Head of Tochigi plant of Nikkei MC Aluminium Co., Ltd. Head of Overseas Management Department of Nikkei MC Aluminium Co., Ltd. Head of Sales Department of Nikkei MC Aluminium Co., Ltd. Executive Officer of Nikkei MC Aluminium Co., Ltd. Operating Officer of Nikkei MC Aluminium Co., Ltd. Representative Director, President of Nikkei MC Aluminium Co., Ltd. Director, In charge of the Metal & Alloy Div. and Shaped Parts Div. of Nippon Light Metal Business Group, in charge of the Nikkei MC Aluminium business of Nippon Light Metal Business Group of the Company Managing Director and Executive Officer of Nippon Light Metal Company, Ltd. (current position) oncurrent positions outside the Company cutive Officer of Nippon Light Metal Company, side Director and Audit & Supervisory Committee hresty Corporation	1) 2,357 shares 2) None		
	Shuichi Asakuno has demonstrat made significant contributions no President, but also to the aluminu management of the Group as Dir	asons for nomination as candidate for Director] ichi Asakuno has demonstrated his skills over many years in charge of aluminum metal and alloys business, and has le significant contributions not only to the business expansion of Nikkei MC Aluminium Co., Ltd. serving as sident, but also to the aluminum recycle, a sustainability issue. Since June last year, he has contributed to the nagement of the Group as Director of the Company. Consequently, the Company judges his experiences and insight need through the above to be indispensable to the management of the Group, and proposes his reelection as Director.				

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company ant concurrent positions outside the Company	1) Number of the Company's shares owned 2) Relationship of special interest in the Company
9	Hiroyuki Matsudaira (September 29, 1966) New election	_	Joined Shin Nikkei Company, Ltd. General Manager, Business Administration Department of Shin Nikkei Company, Ltd. Deputy General Manager, Finance Group, Accounting Finance Department of Nippon Light Metal Company, Ltd. General Manager, Finance Group, Accounting Finance Department of Nippon Light Metal Company, Ltd. Senior Manager of Planning Dept. of Nippon Light Metal Company, Ltd. General Manager of Planning Dept. of Nippon Light Metal Company, Ltd. (current position) Executive Officer of Nippon Light Metal Company, Ltd. Officer, Head of Central Planning Office of the Company Executive Officer of Nippon Light Metal Company, Ltd. (current position) oncurrent positions outside the Company ficer of Nippon Light Metal Company, Ltd.	1) 2,241 shares 2) None

[Reasons for nomination as candidate for Director]

Hiroyuki Matsudaira possesses many years of experience in such areas as finance and planning. Since last June, he has been in charge of the planning department as an Officer of the Company, leading the formulation of the medium-term management plan starting fiscal year 2022, which has a stronger sustainability management orientation, and the performance management of the entire Company group. He is also in charge of the management of the Group's overall performance. The Company judges his experiences and insight gained through the above to be indispensable to the management of the Group, and proposes his election as Director.

Name (Date of birth)		1) Number of the Company's shares owned 2) Relationship of special interest in the Company		
	Apr. 1974 June 2007 June 2008	Joined The Dai-Ichi Kangyo Bank, Limited Director & Deputy President of Mizuho Financial Group, Inc. Executive Officer and Vice President of Japan Hades Co., Ltd.		
Masato Ono (November 4, 1950) Reelection Outside Independent Attendance at the Board of	June 2012	Japan Hades Co., Ltd. Representative Director and President of Total Insurance Service Limited Outside Director of Nippon Light Metal Company, Ltd.	1) 3,858 shares 2) None	
Directors' meeting for fiscal year 2021 13/13 (100%)	June 2017	(current position) Special Advisor of Total Insurance Service Limited		
	Significant co	non-profit organization (current position) oncurrent positions outside the Company		
	(Date of birth) Masato Ono (November 4, 1950) Reelection Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021	(Date of birth) Signific Apr. 1974 June 2007 June 2008 June 2011 Masato Ono (November 4, 1950) Reelection Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%) Sept. 2020 Significant co	(Date of birth) Significant concurrent positions outside the Company Apr. 1974 Joined The Dai-Ichi Kangyo Bank, Limited June 2007 Director & Deputy President of Mizuho Financial Group, Inc. June 2008 Executive Officer and Vice President of Japan Hades Co., Ltd. June 2011 Representative Director and Vice Chairman of Japan Hades Co., Ltd. June 2012 Representative Director and President of Total Insurance Service Limited Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%) June 2017 Special Advisor of Total Insurance Service Limited Sept. 2020 Vice Chairman of Gold Ribbon Network, a non-profit organization (current position) Significant concurrent positions outside the Company Vice Chairman, Gold Ribbon Network, a non-profit	

Masato Ono possesses extensive knowledge through his many years of experience as a management executive of financial institutions, has served as a director of other companies, and is currently the Vice Chairman of a non-profit organization dedicated to supporting children with cancer and their families. Furthermore, as an outside Director of the Company, he has provided appropriate proposals about management of the Company from an independent point of view. The Company judges that he will help maintain impartiality of the management of the Company by monitoring and overseeing its management based on his broad experiences and deep insight. Thus, we propose his reelection as outside Director.

As the chair of the Nomination and Remuneration Committee established by the Company, he will fulfill the important responsibility of deliberating issues related to nomination and remuneration of Directors, etc. and reporting to the Board of Directors. He is also expected to supervise and monitor management of the Company from a neutral position in order to increase the mid-to-long-term corporate value.

The Company has submitted notification to the Tokyo Stock Exchange that he has been designated as an independent director as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as an independent director to continue.

Candidate	Name	Career sum	Number of the Company's shares owned Relationship of special interest in the Company	
No.	(Date of birth)	Signific		
11	Ryoichi Hayashi (June 6, 1951) Reelection Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%)	Apr. 1974 Apr. 2002 Apr. 2007 Mar. 2012 July 2012 June 2013 Mar. 2014 Significant co	Joined Mitsubishi Corporation General Manager of International Petroleum Unit and General Manager of International Petroleum Business Planning & Development Office of Mitsubishi Corporation Senior Vice President and Division COO of Carbon & LPG Business Div. of Mitsubishi Corporation President of MMP K.K. Senior Corporate Counsellor of Energy Business Group of Mitsubishi Corporation Outside Director of the Company (current position) Director of Tokai Carbon Co., Ltd. oncurrent positions outside the Company	1) 4,773 shares 2) None

Ryoichi Hayashi possesses in-depth insight through his experiences as a senior corporate manager of the trading company for many years, and worked as Director of other companies. Furthermore, as an outside Director of the Company, he has provided appropriate proposals about management of the Company from an independent point of view. The Company judges that he will help maintain impartiality of the management of the Company by monitoring and overseeing its management based on his broad experiences and deep insight. Thus, we propose his reelection as outside Director.

As a member of the Nomination and Remuneration Committee established by the Company, he will fulfill the important responsibility of deliberating issues related to nomination and remuneration of Directors, etc. and reporting to the Board of Directors. He is also expected to supervise and monitor management of the Company from a neutral position in order to increase the mid-to-long-term corporate value.

The Company has submitted notification to the Tokyo Stock Exchange that he has been designated as an independent director as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as an independent director to continue.

Candidate No.	Name (Date of birth)	Career sum Signific	1) Number of the Company's shares owned 2) Relationship of special interest in the Company		
		Apr. 1969 May 1996 June 1996	Joined Nomura Research Institute, Ltd. Managing Director of Nomura Research Institute, Ltd. Managing Director of KOKUSAI Securities Co., Ltd. (currently Mitsubishi UFJ Securities Holdings Co., Ltd.)		
	Toshihito Hayano (December 3, 1946) Reelection Outside Independent	June 1998 June 2001	Representative Director and Senior Managing Director of KOKUSAI Securities Co., Ltd. (currently Mitsubishi UFJ Securities Holdings Co., Ltd.) President of Kokusai Capital Corporation	1) 634 shares	
	Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%)	Apr. 2011	(currently AG Capital Co., Ltd.) Professor of College of Business Administration and Information Science of Chubu University	2) None	
		Oct. 2012 May 2016 June 2018	Substitute Auditor of the Company Outside Auditor of the Company Outside Director of the Company		
12		Significant co	(current position) oncurrent positions outside the Company		

Toshihito Hayano possesses broad experiences and deep insight from a long history of involvement in the management of the securities company and the investment company and from serving as a professor of the university. Furthermore, after serving as an outside Auditor of the Company from May 2016 for a period of approximately two years, since June 2018, he has served as an outside Director of the Company and has provided appropriate proposals about management of the Company from an independent point of view. The Company judges that he will help maintain impartiality of the management of the Company by monitoring and overseeing its management based on his broad experiences and deep insight. Thus, we propose his reelection as outside Director.

As a member of the Nomination and Remuneration Committee established by the Company, he will fulfill the important responsibility of deliberating issues related to nomination and remuneration of Directors, etc. and reporting to the Board of Directors. He is also expected to supervise and monitor management of the Company from a neutral position in order to increase the mid-to-long-term corporate value.

The Company has submitted notification to the Tokyo Stock Exchange that he has been designated as an independent director as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as an independent director to continue.

Candidate No.	Name (Date of birth)	Career sum Signific	1) Number of the Company's shares owned 2) Relationship of special interest in the Company	
	Keiko Tsuchiya (May 13, 1960) Reelection Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021 12/13 (92.3%)	Apr. 1981 Jan. 1994 July 2004 Oct. 2005 Jan. 2009 Feb. 2011 Aug. 2015 Jan. 2016	Joined DENTSU INC. Development Manager and HR Planning & Organizational Effectiveness Director of Nippon Becton, Dickinson and Company, Ltd. Chief Researcher & Producer of Human Value, Inc. Executive Officer, Head of HR Division, Asia-Pacific Region of GE Toshiba Silicones Co., Ltd. (now Momentive Performance Materials Japan LLC) Senior HR Manager of Cisco Co., Ltd. Vice President, Human Resources Division of Johnson & Johnson K.K. Director of Adecco Ltd. (current position) Head of HR Division of Adecco Ltd. Head of People Value Division of Adecco Ltd.	-
13		June 2020 Jan. 2022	(current position) Outside Director of the Company (current position) Director of Modis Ltd. (current position)	
		Significant co Director of A Director of TA		

Keiko Tsuchiya has management experience as a Director of a temporary staffing and recruitment operator, as well as extensive knowledge of the field of human resources, and currently serves as an outside Director of the pure holding company that oversees manufacturing companies. Furthermore, as an outside Director of the Company, she has provided appropriate proposals about management of the Company from an independent point of view. The Company judges that she will help maintain impartiality of the management of the Company by monitoring and overseeing its management based on her broad experiences and deep insight. Thus, we propose her reelection as outside Director. As a member of the Nomination and Remuneration Committee established by the Company, she will fulfill the important responsibility of deliberating issues related to nomination and remuneration of Directors, etc. and reporting to the Board of Directors. She is also expected to supervise and monitor management of the Company from a neutral position in order to increase the mid-to-long-term corporate value.

The Company has submitted notification to the Tokyo Stock Exchange that she has been designated as an independent director as provided for by the aforementioned exchange. If her reelection is approved, the Company plans for her appointment as an independent director to continue.

Candidate No.	Name (Date of birth)	Career sum Signific	Number of the Company's shares owned Relationship of special interest in the Company	
14	Tatsuya Tanaka (September 11, 1956) Reelection Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021 10/10 (100%) Refer to Note 2	Apr. 1980 Apr. 2005 Apr. 2012 May 2013 Apr. 2014 Jan. 2015 June 2015 June 2019 Apr. 2020 Oct. 2020 June 2021 Apr. 2022	Joined Fujitsu Limited Director of the Board and Vice President of Fujitsu (China) Holdings Co., Ltd Corporate Vice President, Head of Manufacturing Industry Business Unit of Fujitsu Limited Head of Manufacturing Industry Business Unit of the Industrial/Logistics Sales Group of Fujitsu Limited Corporate Senior Vice President, Head of Asia Region of Fujitsu Limited Corporate Executive Officer, SEVP of Fujitsu Limited Representative Director, President of Fujitsu Limited Director, Chairman of Fujitsu Limited Director, Chairman of Fujitsu Marketing Limited Director, Chairman of Fujitsu Japan Limited Outside Director of the Company (current position) Senior Advisor of Fujitsu Japan Limited oncurrent positions outside the Company	1) 484 shares 2) None
		Senior Adviso		

Tatsuya Tanaka has been involved in the management of IT and information systems companies that represent Japan for many years, and has a wealth of experience in overseas businesses, such as in China and Singapore. Furthermore, as an outside Director of the Company, he has provided appropriate proposals about management of the Company from an independent point of view. The Company judges that he will help maintain impartiality of the management of the Company by monitoring and overseeing its management based on his broad experiences and deep insight. Thus, we propose his reelection as outside Director.

As a member of the Nomination and Remuneration Committee established by the Company, he will fulfill the important responsibility of deliberating issues related to nomination and remuneration of Directors, etc. and reporting to the Board of Directors. He is also expected to supervise and monitor management of the Company from a neutral position in order to increase the mid-to-long-term corporate value.

The Company has submitted notification to the Tokyo Stock Exchange that he has been designated as an independent director as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as an independent director to continue.

Notes:

- The Company has been entrusted with administrative tasks relating to management from Nippon Fruehauf Company, Ltd., where Tatsuya Tanaka, a candidate for Director, has served as Representative Director, and the aforementioned company has paid the management fee to the Company.
- Toshihiro Matsuba, Shuichi Asakuno, and Tatsuya Tanaka, candidates for Director, were newly elected as Directors during
 the Ninth Annual General Meeting of Shareholders held on June 25, 2021, and have assumed office. Consequently, their
 attendance at Board of Directors' meetings in fiscal 2021 only includes the meetings held since their assumption of office.
- Masato Ono, a candidate for outside Director, was non-executive Director of Nippon Light Metal Company, Ltd. from June 2012 to September 2012.
- Ryoichi Hayashi, a candidate for outside Director, was non-executive Director of Nippon Electrode Co., Ltd. from March 2012 to June 2012.
- 5. Tenure since the candidates for outside Director assumed office as outside Director or outside Auditor of the Company
 - (1) At the conclusion of this Annual General Meeting of Shareholders, Masato Ono's tenure as outside Director of the Company will have been nine years and nine months.

- (2) At the conclusion of this Annual General Meeting of Shareholders, Ryoichi Hayashi's tenure as outside Director of the Company will have been nine years.
- (3) At the conclusion of this Annual General Meeting of Shareholders, Toshihito Hayano's tenure as outside Director of the Company or outside Auditor of the Company will have been six years and one month.
- (4) At the conclusion of this Annual General Meeting of Shareholders, Keiko Tsuchiya's tenure as outside Director of the Company will have been two years.
- (5) At the conclusion of this Annual General Meeting of Shareholders, Tatsuya Tanaka's tenure as outside Director of the Company will have been one year.
- 6. Limited Liability Agreements with Candidates for Outside Director

Masato Ono, Ryoichi Hayashi, Toshihito Hayano, Keiko Tsuchiya, and Tatsuya Tanaka, candidates for outside Directors, are currently outside Directors of the Company and the Company has entered into agreements with them to limit their liability for damages under Article 423, paragraph (1) of the Companies Act. The maximum amount of liability for damages under agreements is the higher of either \(\frac{1}{2}\)7,000,000 or the minimum liability amount provided for under laws and regulations. If the reelection of them is approved, the Company plans to renew the aforementioned agreement with them.

7. Directors and Officers Liability Insurance Policy Covering Candidates for Director

The Company has concluded a directors and officers liability insurance policy covering Directors, Auditors, and Officers of the Company and certain subsidiaries of the Company. Insurance premiums are borne by the Company.

This insurance policy is intended to supplement damages, litigation expenses, and attorney fees borne as a result of the insured facing litigation from shareholder representatives and other third parties. However, there are certain reasons for coverage exclusion, such as performance of an illegal act with full knowledge of its illegality, in which the resulting damages will not be reimbursed.

Candidates for Director in this proposal are already insureds under the policy, and will continue to be such after their election.

In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.

- 8. There are no other relationships that should be disclosed between any other companies that the candidate for outside Director concurrently works for (as an executive director or an outside officer) and the Group.
- 9. Number of the Company's shares owned by the candidates for Director includes their holdings in officers' stock ownership plan of the Company.

Proposal No. 4 Election of One Auditor

At the conclusion of this Annual General Meeting of Shareholders, the terms of office of Outside Auditor Shintaro Kawai will expire. Therefore, the Company proposes the election of 1 Outside Auditor.

In addition, the consent of the Board of Auditors has been obtained for the submission of this proposal.

The candidate for Auditor is as follows:

Name (Date of birth)		Career summary and position	1) Number of the Company's shares owned 2) Relationship of special interest in the Company
Shintaro Kawai (May 24, 1961) Reelection Outside Independent Attendance at the Board of Directors' meeting for fiscal year 2021 13/13 (100%) Attendance at the Board of Corporate Auditors meeting for fiscal year 2021 15/15 (100%)	Apr. 1993 Apr. 1993 July 2008 Dec. 2010 June 2017 June 2018 Significant con Attorney-at-lan	Registered as an attorney at law at Tokyo Bar Association (current position) Joined Central Law Office Partner at Clair Law Firm Founded Kawai Law Office (current position) Substitute Auditor of the Company Outside Auditor of the Company (current position) neurrent positions outside the Company	1) 921 shares 2) None

[Reasons for nomination as candidate for outside Auditor]

Shintaro Kawai is a completely independent attorney at law in no client relationship with the Company, and possesses experiences and insight as a professional lawyer. The Company judges that he will contribute to securing fairness in the management of the Company by utilizing his experience and insight to the audit of the Company. Thus, the Company proposes his election as outside Auditor.

The Company has submitted notification to the Tokyo Stock Exchange that he has been designated as an independent auditor as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as an independent auditor to continue.

Notes:

- If a candidate for outside Auditor has not been involved in corporate management other than through serving as an outside
 director or auditor, the reason why we have judged that he is capable of appropriately performing his duty as an outside
 Auditor even though he has not involved in corporate management is as follows.
 - Though Shintaro Kawai has not been involved in corporate management directly, he, as a lawyer, is well versed in corporate legal affairs, etc. Thus, the Company judges that he will appropriately fulfill his duties as outside Auditor.
- Tenure since the candidates for outside Auditor assumed office as outside Auditor of the Company
 At the conclusion of this Annual General Meeting of Shareholders, Shintaro Kawai's tenure as outside Auditor of the
 Company will have been four years.
- 3. Limited liability agreements with candidates for outside Auditor
 Shintaro Kawai, a candidate for outside Auditor, is currently an outside Auditor of the Company and the Company has entered into an agreement with him to limit his liability for damages under Article 423, paragraph (1) of the Companies Act. The maximum amount of liability for damages under this agreement is the higher of either ¥7,000,000 or the minimum liability amount provided for under laws and regulations. If his reelection is approved, the Company plans to renew the
- aforementioned agreement with him.

 4. Directors and officers liability insurance policy covering candidates for Auditor
 - The Company has concluded a directors and officers liability insurance policy covering Directors, Auditors, and Officers of the Company and certain subsidiaries of the Company. Insurance premiums are borne by the Company.
 - This insurance policy is intended to supplement damages, litigation expenses, and attorney fees borne as a result of the insured facing litigation from shareholder representatives and other third parties. However, there are certain reasons for coverage exclusion, such as performance of an illegal act with full knowledge of its illegality, in which the resulting damages will not be reimbursed.
 - Shintaro Kawai, a candidate for Auditor, is already insured under the policy, and will continue to be such after their election. In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.
- 5. There are no other relationships that should be disclosed between any other companies that the candidate for outside Auditor concurrently works for and the Group.
- 6. Number of the Company's shares owned by the candidate for Auditor includes their holdings in officers' stock ownership plan of the Company.

< Reference > Skills Matrix of the Company's Board of Directors

To ensure that the Board of Directors appropriately fulfills its decision-making and supervisory functions in light of the medium- to long-term management direction and business strategy, and to maintain a more transparent governance system, the Company's Board of Directors is composed of a diverse range of individuals with various skills, etc. (knowledge, experience, etc.).

If Proposal No. 3 (Election of 14 Directors) and Proposal No. 4 (Election of One Auditor) are approved at this Annual General Meeting of Shareholders as proposed, the composition of the Company's Board of Directors and the skills and qualifications of each Director and each Auditor will be as follows skills, etc. are as follows.

•		Skill Matrix						
Name	Position	Corporate Management	Manufacturing & Technology R&D IT	Sales / Marketing/ Product Development	Finance / Accounting/ Banking	Governance Risk Management/ Legal & Compliance	Personnel/ HR Development	Global Experience
Ichiro Okamoto	President and CEO	0	0	0		0		0
Toshihide Murakami	Director	0	0	0		0		
Yasunori Okamoto	Director	0			0	0	0	
Kaoru Kusumoto	Director	0			0	0		0
Toshikazu Tanaka	Director				0	0		
Masahito Saotome	Director			0	0			0
Toshihiro Matsuba	Director		0	0				0
Shuichi Asakuno	Director		0	0				0
Hiroyuki Matsudaira	Director				0	0		
Masato Ono	Outside Director (Independent)	0			0	0		
Ryoichi Hayashi	Outside Director (Independent)	0		0				0
Toshihito Hayano	Outside Director (Independent)	0			0	0		
Keiko Tsuchiya	Outside Director (Independent)	0					0	0
Tatsuya Tanaka	Outside Director (Independent)	0	0	0		0		0
Kotaro Yasuda	Full-time Auditor		0	0				
Hideo Hirosawa	Full-time Auditor			0			0	
Masahiro Yoshida	Auditor					0		
Miki Sato	Outside Auditor (Independent)	0		0	0	0		
Shintaro Kawai	Outside Auditor (Independent)					0		
Jinseki Kim	Outside Auditor (Independent)				0	0		0

^{*} The above matrix is a list of skills and other attributes that each person possesses that the Company considers particularly important. This does not represent all of the skills and other attributes possessed by each person.

Reference: Independent Criteria for Outside Officers

If it is judged that no following item is applicable in an investigation carried out to outside Directors and outside Auditors (in this criteria, the "outside Officers") within a reasonable scope at the Company, then it will be judged that the person has independency.

- 1. A person to which the below is applicable now or in the past ten years
 - (1) A business executor of the Company or a subsidiary of the Company (in this criteria, the "Group") (Note 1)
- 2. A person to which any of the below is applicable, now or in the past three years
 - (1) A major shareholder of the Company (Note 2), a person for which the Group is a major shareholder, or a business executor thereof
 - (2) A major business partner of the Group (Note 3), a person for which the Group is a major business partner (Note 4), or a business executor thereof
 - (3) A major lender of the Group (Note 5) or a business executor thereof
 - (4) A person who belongs to an audit corporation that is the Accounting Auditor of the Group
 - (5) A person, or a person who belongs to a group, who has received remuneration pertaining to a specialist service exceeding ¥10 million per year other than officer remuneration from the Group (Note 6) (However, if an advisory agreement has been executed with the Group, then the amount is immaterial.)
 - (6) A person, or a business executor of a group, who has received a donation exceeding ¥10 million per year from the Group
 - (7) A business executor of a company who has appointed a business executor of the Group as an officer
- 3. A spouse or relative within the second degree of kinship of a person listed in item 1. or 2. above (however, for business executors, excluding employees who are lower in rank than general manager)
- 4. Other than a person above, a person that might have a conflict of interest with an ordinary shareholder and for whom it is reasonably judged that there are circumstances suggesting that the person cannot fulfill the duties of an outside Officer
- Note 1: This refers to executive directors, executive officers, officers, and any other persons or employees equivalent to any of those. When judging the independence of an outside Auditor, non-executive directors are included.
- Note 2: This refers to a person who directly or indirectly holds voting rights that constitute 10% or more of all voting rights.
- Note 3: This refers to a person who is a business partner group (i.e., a company that belongs to a consolidated group belonging to a direct business partner) to which the Group provides products or services and for whom, taking an average over the past three fiscal years, the total transactional value of the Group's transactions with the business partner group exceeds 2% of consolidated sales of the Group.
- Note 4: This refers to a person who is a business partner group that provides products or services to the Group and for whom, taking an average over the past three fiscal years, the total transactional value of transactions between the Group and the business partner group exceeds ¥100 million and exceeds 2% of consolidated sales (if the business partner group does not prepare consolidated balance sheets, then the net sales of the business partner group) of the Group.
- Note 5: This refers to a person who is a financial institution group (i.e., a company that belongs to a consolidated group to which a direct lender belongs) that lends to the Group and for whom, taking an average over the past three fiscal years, the total amount borrowed by the Group from the financial institution group exceeds 2% of consolidated total assets of the Group.
- Note 6: This refers to consultant, certified public accountant, licensed tax accountant or attorney at law fees, etc.