

Corporate Philosophy

Contribute to improving people's quality of life and environmental protection by continuing to create business, focused on aluminum.

Material Issues

Protecting the global environment

Providing sustainable value

Happiness of employees

Responsible procurement, production and supply

Corporate ethics and governance

Conversion into various types of capital through increased social value

Opportunities

- Achieving the Corporate Philosophy
- Developing new markets and expanding existing businesses by responding to the social structure and environment
- Building a robust, safe and secure supply chain
- Achieving carbon neutrality

Risks

- Climate change risks
- Inter-material competition risks
- Geopolitical risks
- Risk of the prolongation of the supply chain slowdowns
- Risks of initiatives being inferior to those of competitors

External Environment

- Carbon neutrality
- Circular economy
- Technological innovation
- Changing demographics
- Advance of globalization
- Respect for human rights/diversity & inclusion
- Food issues

INPUT

FY2022 / As of March 31, 2023

Financial Capital

- Shareholders' equity 196.5 billion yen
- Interest-bearing debt 163.6 billion yen

Fixed Capital

- Production sites (49 domestic plants and five countries overseas)
- Capital expenditures 18.3 billion yen

Human Capital

- Employees 12,633
- Annual expenditure on education and training 34,700 yen/employee

Intellectual Capital

- Number of patents held 1,341
- Research and development expenses 6,391 million yen

Social Capital

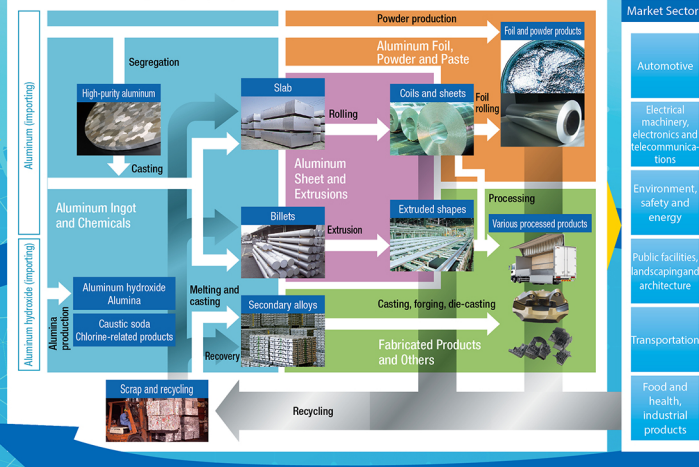
- Strong relationship with stakeholders that can respond to customer needs
- Wide variety of customer groups through a broad range of business fields

Natural Capital

- Electrical energy usage 7.7PJ
- Water consumption 0.8 million m³

Business Activities

- 1 Initiatives for the new Team NLM
- 2 Providing products and businesses that contribute to the creation of social value



OUTCOME

Value provided directly to stakeholders

Shareholders and investors
Improving corporate value, Stable dividends

Customers
Provision of solutions to problems

Global environment
Environmental impact, reducing CO₂ emissions

Employees
Safe and secure workplace and job fulfillment

Business partners and partner companies
Co-existence and co-prosperity

Local communities
Coexisting with local communities

Creating social value

Improvement of people's quality of life

Environmental protection

SUSTAINABLE DEVELOPMENT GOALS

